## THE FLORIDA COLLEGE SYSTEM

 2018-2019ADMINISTRATIVE COST REPORT SUMMARY ANALYTICS

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## HE FLORIDA COLLEGE SYSTEM

ADMINITTRATIVE COST $\begin{aligned} & 2018-2019 \\ & \text { REPORT COMPARATIVE MATRICES }\end{aligned}$

| Colleg | Eastem 5 | Broward | College of | Chipolac | Daylona | Floridas | Floria st | SFlorida | Gutit cos | Fllsboro | Indian Riv | Forida 9 | Lakesum | State coil | and Mimi ${ }_{\text {da }}$ | North Fo | Nortiwes | Palm Bea | Pascord | Pensacol | Polk Stat | St. Jons | st. Peeesf | Santa Fe | Seminole | South Fod | Talahass | Vaiencia |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 I600000 Institutiona Support Control(Administrative) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 16100000 \|Execeutive Man azement Control |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | Yes |  |  |  |  |  |  |  | Parial |  |  |  | ${ }_{\text {No }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |
| (16) | Yes | ${ }_{\text {Partial }}$ | Yes | ${ }_{\text {Yes }}$ | Yes | Yes | ${ }_{\text {Yes }}$ | ${ }_{\text {Pastial }}$ | Yes | Yes |  | ${ }_{\text {Yes }}$ | Yes | Pastial | Yes | Yes | ${ }_{\text {Yes }}$ | ${ }_{\text {Yes }}$ | Yes | yes | Yes | Yes | Yes | Yes | Yes | Yes | ${ }_{\text {Pes }}$ | Yes | ${ }_{\text {Yes }}$ |
| 116113000 Asisisant tote Peresident |  | Partial |  |  | Yes | No |  |  |  |  |  |  |  |  |  | Yes |  |  |  | yes |  |  | Yes |  | Yes |  |  |  | Yes |
| 161140000 Executive Vice Pesident/Vice Pesident(s) |  | Partian | Yes |  | Yes | Yes | Yes |  | Yes | Yes |  | Partial | Parial | Partial | Parial |  | Yes | Yes |  | yes |  | Yes | Yes | Partial | Yes | Yes | Parial | Yes | Yes |
| 16115000 Chief Campus Administrators in Muti-campus Colleges | Partial | Partial | No |  |  |  | No |  |  | No |  |  | No | Partial |  |  |  |  | No |  |  | No |  | No |  |  |  | No |  |
| 161160000 Equal Access, Equal Oporotunty, Equal Employment officer |  |  |  |  | Yes |  |  |  |  | Yes |  |  |  | Partial | Yes |  | № |  |  | yes | Yes |  |  | No | Yes |  |  |  | Yes |
| 16117000 Internal Auditing |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |  |
| 16120000 Educational Planning and Develoloment |  |  |  | Yes | No |  |  |  | № |  |  |  |  | No | Yes |  |  |  |  |  |  |  |  |  | No |  |  |  | No |
| ${ }_{\text {16212000 }} 1$ Institutional | № | ${ }^{\text {Paraial }}$ | No |  | № | № | № | Yes |  | ${ }_{\text {Yes }}$ |  | Parial |  | No | No | № | Yes | № | No | yes | No | No | № | № | № | No | No | No | No |
|  | Yes | ${ }^{\text {Parial }}$ | Yes |  | Yes | Yes | Yes |  | Yes | Yes |  | Yes | ${ }_{\text {Yos }}$ | Yes | Yes | Yes | Yes | № | ${ }_{\text {Yes }}$ | ${ }_{\text {yes }}$ |  | Yes | Yes | Yes | Yes | Yes |  | Yes | Yes |
|  |  |  |  |  |  |  |  |  |  |  |  |  | № | No | Yes |  |  |  |  |  |  |  |  | № |  |  | № |  | No |
| 16141000 Fraculy Senaes |  |  |  |  |  |  |  |  |  |  |  |  |  | No |  |  |  |  |  |  |  |  | № |  |  |  |  | No | No |
| 121423000 Pianning Commitees |  |  |  |  |  |  |  |  |  |  |  |  |  | No |  |  |  | № |  | no |  |  |  |  |  | Yes | № |  | Yes |
| 126143000 Aaministrative Councis |  |  |  |  |  |  | № |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |
| ${ }^{16200000}$ \|riscal Operations Control |  |  |  |  |  |  |  |  |  |  |  | Parial |  |  |  |  | Parial |  | Yes |  | Yes | Parial |  | Parial | No |  |  |  | Parial |
| 16211000 Business officer (Financial utuies) | Yes | Partial |  |  | Yes |  |  | Yes |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |  |  |  | Yes |  |  | Yes |
| 16212000 Comptroler | Yes |  |  |  |  |  |  |  | Yes | Yes | Yes | Partial |  | Yes | Yes |  |  | Partial |  | partial |  |  | Yes |  | Yes |  |  | Yes |  |
| ${ }^{16213000} 0$ Oudiget Admisistratio and Control | Yes | Partial |  |  | Yes | Yes |  |  | Yes |  | $\xrightarrow{\text { Yes }}$ |  |  |  |  |  |  | Yes |  |  |  |  | Yes |  | ${ }_{\text {Yes }}^{\text {Yes }}$ |  |  | Yes | Yes |
|  | No |  | Yes | Partial |  |  | Partial | Yes | ¢ | Partial | ${ }^{\text {Patial }}$ | ${ }^{\text {Partial }}$ | $\frac{\text { Partial }}{\text { Yes }}$ | Partial | Yes | № |  | Yes | $\frac{\text { Partial }}{\text { Yes }}$ | yes | Partial |  | Yes |  |  |  | Yes |  |  |
| 11622000 Bursar | Yes | Partial |  |  | Partial |  |  |  |  |  | No | No |  | Partial | № |  | Parial | No | № | no |  |  | Yes |  | No |  |  | No | No |
| 16223000 Castier | № |  |  |  |  |  | No |  | Yes |  | No | № |  |  |  |  |  |  |  |  |  |  | Parial |  | No | No | No | No | No |
| 1 1224000 ${ }^{\text {oisursement }}$ | No | Partial |  |  | Yes |  |  |  |  |  | Yes |  |  |  | Yes |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 162250000 Accounting | Yes | Partial |  |  | Partial |  |  |  |  |  | Yes |  |  |  | Parial | № |  | Yes |  |  |  |  | Partial |  | Yes |  |  |  | Partial |
|  |  | Yes |  |  |  | Yes |  |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |  |  |  |  |  |  | No |  |
| 12232000 Endownent Management |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 126400000 Grants and Contracts financil Management |  |  | № |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | No |
|  | Yes | Partial |  |  |  |  |  | No | Yes | Yes | $\frac{\text { No }}{\text { No }}$ | № | No |  | № |  | No | $\frac{\text { No }}{\text { No }}$ |  |  | № |  | Partial |  | No |  |  | No | No |
| 1 12300000 \|General Admministrative and Logiticial senices Control |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 L6310000 ${ }^{\text {Administrative otatarelecommunication Senices }}$ |  | No | No | Parial | No | Partial |  | No | No | No |  |  | No |  | No |  | Parial |  | No | no | No | Partia |  |  | No | No | No | No | No |
|  | Partial |  |  |  | No |  | № | № |  | Partial | № | $\frac{\text { Parial }}{\frac{\text { Pal }}{\text { No }}}$ |  | ${ }^{\text {Partial }}$ | $\frac{\text { No }}{\text { No }}$ | № |  | $\frac{\mathrm{Y} \text { es }}{\text { No }}$ |  | no | № |  | Yes | Partial | $\frac{\text { No }}{\text { No }}$ | No | No |  | No |
| ${ }^{163103000}$ Networking |  |  |  |  | No |  |  |  |  | № |  |  |  |  | No |  |  | № |  | no |  |  |  | Partial |  | No |  |  | No |
| ${ }^{16322000}$ Human Resorres | Yes | Parrial | Partial | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Partial | Yes | Yes | Partial | Yes | Parrial | Yes | Yes | Yes | yes | Yes | Yes | Yes | Parial | Partial | Yes | Yes | Yes | Yes |
| 1633000 <br> 16330100 | Yes |  | Yes | Partial | ${ }_{\text {Yes }}$ | Yes | Yes |  |  |  | Yes | Yes | Yes | Yes | Yes | № | ${ }_{\text {Yos }}$ | Yes | Yes |  | $\xrightarrow{\text { Nos }}$ |  |  | Yes | Yes | Yes | ${ }_{\text {Yes }}$ | Yes | ${ }_{\text {Yes }}$ |
|  |  | Partial |  |  | ${ }_{\text {Yes }}$ |  |  |  | Yes | No |  |  |  |  |  |  |  | Yes |  | yes |  | № | Yes |  | No |  |  |  | ${ }_{\text {Yes }}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  | Partial | ${ }_{\text {Yes }}$ | Yes |  |  |  | № |  |  |  | ${ }_{\text {Yes }}$ | Yes |  |  | Yes |  | yes |  |  | Yes |  |  |  |  | Ves | Yes |
|  |  | Partial | No | No | Yes | Yes | No |  | No | No | No | № | No | Partial | No | No |  |  | No | yes |  |  | Yes | No |  | ${ }_{\text {No }}$ | ${ }_{\text {No }}$ | No | No |
|  |  |  | No | $\stackrel{\text { No }}{\text { No }}$ | ${ }_{\text {Yes }}$ |  |  | ${ }_{\text {Yes }}^{\text {No }}$ |  | № |  |  | No | Parial | No | No | No | № | No | no | № |  | ${ }_{\text {Partial }}$ |  |  |  |  |  | No |
|  | Yes |  | № | Partial | № |  |  |  |  |  | № |  | No | Partial | ${ }^{\text {No }}$ |  | Partial | № |  | no |  | № | Yes |  |  |  |  | No | ${ }^{\text {No }}$ |
|  |  |  | No | No |  |  | No | Partial | No | No |  |  |  | Partial | ${ }^{\text {Yes }}$ | № |  | No |  | partial |  |  |  |  |  | Yes | No | No | No |
| 1 13341000 Business Hosptratity | No | Partial |  |  |  |  | Yes |  |  | № |  |  | No | Partial | Yes |  |  | No | No |  |  |  |  | Yes | No | Yes |  | No | No |
| $1{ }^{163220000}$ Organizational Membeships | Partial |  | Partial | Yes | No |  | No |  | Yes |  | Yes |  | Yes |  | Yes | № | No | № | Yes | yes | Yes |  | Yes | Yes | Yes |  | № | Yes | Yes |
|  | No | Yes |  | No | No | $\xrightarrow{\text { Parial }}$ No | № |  |  |  |  |  | No | Patran | No ${ }^{\text {No }}$ | No |  | No | No | ${ }^{\text {no }}$ | No |  | No |  | ${ }_{\text {Panal }}^{\text {No }}$ | № |  |  | No |
| 16 L600000 ${ }^{\text {Unassished }}$ U |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 11.15 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | Ves |  |  |  |  |  |  |  |  |  | no | Yes |  | Yes |  |  |  |  | Yes | Yes |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |  |  |  |  |
| 16030000 Iraining institues, etc. |  | Parrial |  |  |  |  |  |  |  |  |  |  |  |  | № |  |  |  |  |  |  |  |  | no |  |  |  | No | № |
|  |  | Partial |  | № | Yes |  |  | № |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | No | Yes |  |
|  | No | Partial | Partial | Partial | Yes | Patial | № | Yes | № | Yes |  | No | Partial | Partial | Yes | Partial | № | № | Parial | partial | Partial | Partial | Partial | Partial | Partial | Yes | Yes | Partial | Parta |
| 11.1630000 Developement (Fund Rasising) | № | Partial | Pantial |  | No | № | No |  |  | Yes |  | № | № | № |  | № | № | № | No | no | No | No |  | No | № | No | No | Yes | No |
| 1.6500000 Unassigned |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| COLLEGE | / |  |  | Chipolac | Daylona |  |  | Florida | Gutit cos |  | Indian Rif |  |  | Stae Coll | Miami ${ }^{\text {a }}$ | North fo |  | Palm Bes | Pasco-He |  |  |  |  |  | Seminote | South Fla |  | Vaiencia |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 47\% | $26 \%$ | 17\% | 0\% | ${ }^{23 \%}$ | $16 \%$ | 65\% | 92\% | $17 \%$ | ${ }^{46 \%}$ | 0\% | ${ }^{23 \%}$ | 47\% | 37\% | $49 \%$ | 45\% | $2 \%$ | 27\% | 66\% | 0\% | 26\% | $40 \%$ | 22\% | 478 | 20\% | 170\% | $73 \%$ | 44\% |  |
| 116110000 College Widide Manaement | \% |  |  |  |  |  |  |  | ${ }^{35 \%}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 38\% |
| 161110000 |  |  | \% |  | 0\% | 02 |  |  |  | \% | 0\% | O\% | ${ }_{0}$ | 0\% |  | 0\% | 0\% | \%\% | \% | \%\% | \%\% | $0 \%$ | 0\% |  | 0\% | O | ${ }^{84 \%}$ | 0\% |  |
| 16112000 President | 0\% |  | \% | 0\% | \% | 0\% | \% | 92\% | \% | \% | \% | \% | $0 \%$ | 3\% | 0\% | 0 | \% | \% | \% |  | \% | \% | 0\% | 0\% |  | 0\% | 0\% | \% |  |
| 11613000 Assisant to the Pesesident |  | 2\%\% |  |  | \% | 100\% |  |  |  |  | 0\% |  |  |  |  | \% |  |  |  | $0 \%$ |  |  | 0 |  | $0 \%$ |  |  |  |  |
| 16114000 Executive Vice PresidentNice Pesesidents) |  | 16\% | 0\% |  | 0\% | 0\% | \%\% |  | 0\% | $0 \%$ | 0\% | 40\% | 53\% | 10\% | 11\% |  | 0\% | 0\% |  | 0\% |  | 0\% | $0 \%$ | $7{ }^{75}$ | 0\% | $0 \%$ | 97\% | 0\% | ${ }^{14 \%}$ |
| 16115000 Chief Campus Administrators in Multic Campus coliges | 97\% | 25\% | 100\% |  |  |  | 100\% |  |  | 00\% |  |  | 100\% | 90\% |  |  |  |  | 100\% |  |  | 100\% |  | 100\% |  |  |  | 100\% |  |
| ${ }^{16116000}$ Equal Access, Equal Oporoturut, Equal Employment officer |  |  |  |  | \% |  |  |  |  | \% |  |  |  | 50\% | 0\% |  | 100\% |  |  | \%\% | 0\% |  |  | 100\% | \% |  |  |  |  |
| 16117000 |  |  |  |  |  |  |  |  |  |  |  |  |  | 0\% |  |  |  |  |  |  |  |  |  |  |  |  |  | \% |  |
| 16120000 Educational Panning and development |  |  |  | \% | 100\% |  |  |  | 100\% |  |  |  |  | 100\% |  |  |  |  |  |  |  |  |  |  | ${ }^{100 \%}$ |  |  |  |  |
|  | 100\% | ${ }^{28 \%}$ | 100\% |  | 100\% | 100\% | 100\% | \% |  |  |  | 29\% |  | 100\% | 100\% | 100\% | 0\% | 100\% | ${ }^{100 \%}$ | \%\% | 100\% | 100\% | 100\% | 100\% | 100\% | 50\% | 00\% | 100\% |  |
|  | \% | 16\% | \% |  | \% | \%\% | \% |  | \% | \%\% | 0\% | \%\% | 0\% | \% | 0\% | $0 \%$ | 0\% | 100\% | 0\% | 0\% |  | 0\% | $0 \%$ | $0 \%$ | 0\% | $0 \%$ |  | $0 \%$ | -6\% |
| 161400000 Coliegeewide Planning and Management committees, Councior orask Forces |  |  |  |  |  |  |  |  |  |  |  | \% | 100\% | 100\% | 0\% |  |  |  |  |  |  |  |  | 100\% |  |  | 100\% |  |  |
| 16141000 Faculty Senates |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  | 100\% |  |
| ${ }^{1614202000}$ Pataning Commitees |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  | 100\% |  | 100\% |  |  |  |  |  | \%\% | 100\% |  |  |
| $\underline{520000} \mid$ Fissal Perations Contol | 31\% | 48\% |  | $20 \%$ | ${ }^{24 \%}$ | ${ }^{52}$ | 5\%\% | $9 \%$ | \%\% | .9\% | 36\% | 20. | 13\% | 34\% | 55\% | ${ }^{65}$ | 35\% | 46\% | 3\% | 32\% | ${ }^{25 \%}$ | 50\% | $16 \%$ | $61 \%$ | 44\% | 32\% | $26 \%$ | 59\% |  |
| (1621000 ${ }^{\text {Fisalal Control }}$ |  |  |  |  |  |  |  |  |  |  |  | ${ }^{82 \%}$ |  |  |  |  | 22\% |  | 0\% |  | 0\% | 50\% |  | $61 \%$ | 100\% |  |  |  |  |
|  | \%\% | 39\% |  |  | 0\% | ${ }_{54 \%}$ |  | $0 \%$ | 0\% | \% | 0\% | 25\% |  | \% | \% | 0\% |  | $41 \%$ |  | 2\% |  |  | $0 \%$ |  | 0\% | $0 \%$ |  |  |  |
| 12123000 Eudget Administratio and Control | 0\% | 47\% |  |  | \% | 0\% |  |  | \% |  | \% |  |  |  | $63 \%$ |  |  | 0\% |  |  |  |  | \% |  | 0\% |  |  | 0\% |  |
| ${ }^{16220000}$ frimancial Operations |  |  | \% | 20\% |  |  | 57\% | 0\% | \% | -26\% | 36\% | 25\% | 13\% | 94\% |  | 100\% |  |  | ${ }^{23 \%}$ |  | 21\% |  |  |  | 95\% |  | 0\% |  |  |
|  | 100\% | 62\% |  |  |  |  |  |  | \% |  | 0\% | ${ }^{25 \%}$ | 0\% |  | O\% |  |  | 100\% |  | - $100 \%$ |  |  | \% ${ }^{\circ}$ |  | - $10 \%$ |  |  |  | 8\% |
|  | -10\%\% |  |  |  | 79\% |  | 100\% |  | \% |  | $\xrightarrow{100 \%} 1$ | $\xrightarrow{1000 \%}$ |  |  | 100\% |  | 15\% | 100\% | 100\% | 100\% |  |  | 6\%\% |  | $\xrightarrow{100 \%}$ | 100\% | 100\% | -100\% | ${ }_{\text {84\% }}^{88 \%}$ |
| 16224000 Oisibusement | 100\% | 72\% |  |  |  |  |  |  | 0\% |  | $0 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  | $0 \%$ |  |  |  |  |
| 1625000 | 0\% | 64\% |  |  | 24\% |  |  |  |  |  | 0\% |  |  |  |  | 100\% |  | 0\% |  |  |  |  | 53\% |  | 0\% |  |  |  |  |
|  |  |  |  |  |  | $0 \%$ |  |  |  |  |  |  |  |  | $0 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{16231000}$ Cash fow Management |  | \% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% | 52\% |
| 11240000 O Grant sand Contracts financial Menagement |  |  | 100\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |
| 12241000 Grants Management |  |  |  |  |  | 100\% |  | 100\% |  | \% | 100\% | 100\% | 100\% |  |  |  | 100\% | 100\% |  |  | 100\% |  | 63\% |  | 100\% |  |  | 100\% | 88\% |
|  | \%\% | ${ }_{\text {99\%\% }}$ | $87 \%$ | 81\% | 63\% | 50\% | 78\% |  |  |  | (100\% | 59\% |  | 78\% | ${ }_{\text {coov }}$ | 81\% | $71 \%$ | 100\% |  | 81\% | 78\% |  | 248 |  | 0\% 68 |  |  | $\frac{100 \%}{54 \%}$ |  |
| 116310000 \| Administrative oatarfeleceommunication Senices |  | 100\% | 100\% | 90\% | 100\% | 75\% |  | 100\% | 100\% | 100\% |  |  | 100\% |  |  |  | 70\% |  | 100\% |  | 100\% | 80\% |  | 95\% | 100\% | 100\% | 100\% | 100\% |  |
|  | 3\% |  |  |  | 100\% |  | 100\% | 100\% | 100\% | 62\% | 100\% | 80\% |  | 95\% | 100\% | 100\% | 100\% | \%\% |  | 100\% | 100\% |  |  | ${ }^{95 \%}$ | 100\% | 100\% |  |  |  |
|  |  |  |  |  |  |  |  |  |  | $100 \%$ |  |  |  | 95\% |  |  |  | -100\% |  |  |  |  | $0 \%$ |  | 100\% |  | 100\% |  |  |
| 16320000 Human Resources | 0\% | 53\% | 3\% |  | \% | \%\% | \% | \% | \%\% | 0\% | 1\% | \% | 0\% | उ\% |  | $40 \%$ |  | 0\% | \% | \% |  | \%\% | \% | ${ }^{2 \%}$ | 1\% | $00^{\circ}$ | \% | O\% |  |
| $1{ }^{1633000}$ Logitital senices |  |  |  | 99\% |  |  |  |  |  |  |  |  |  |  | 0\% |  | 100\% |  |  |  | \% |  |  |  |  |  |  |  | ${ }^{38 \%}$ |
|  | 0\% | ${ }_{\text {56\% }}$ |  |  | $0 \%$ |  | 0 |  | \% | 100\% |  |  |  |  | 0\% | 100\% |  | \% |  | 0\% | 57\% | ${ }^{100 \%}$ | \% |  | 100\% |  |  | 0\% | ${ }^{139}$ |
| 1183330300 Shipoping |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| ${ }^{1633000}$ ) Warerhusisig |  | 98\% |  |  | $0 \%$ |  | 100\% |  |  |  |  |  |  | \%\% |  |  |  |  |  | \% |  |  | $0 \%$ |  | 100\% |  |  |  | ${ }^{81 \%}$ |
|  |  | 91\% | 100\% | ${ }^{\text {90\%\% }}$ | \%\% | \%\% | 100\% |  | 100\% | ${ }^{100 \%}$ | 100\% | 100\% | 100\% | \% 95 | 10\%\% | 100\% |  | \% |  |  |  |  | $0 \%$ |  |  |  |  | 0\% $100 \%$ |  |
| 163330700 Telephone Sesice/operations |  |  | 100\% | 100\% |  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% |  | 100\%\% |  | 100\% | 100\% |  |  | 100\% | 100\% | 100\% |  | \% | ${ }^{100 \%}$ |  | $100 \%$ | 100\% |  |  |
|  |  |  | -100\% | 100\% |  |  |  | 0\% |  | 100\% |  |  | ${ }_{\text {coser }}^{\text {100\% }}$ | ${ }_{\text {95\% }}^{\text {95\% }}$ |  | 100\% | ${ }^{100 \%}$ | 100\% | 100\% | ${ }^{1000 \%}$ |  |  | 50\% |  |  |  |  |  |  |
| (1) |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |
| 163400000 Other General 1 Peeneses |  |  | 100\% | 100\% |  |  | 100\% | 80\% | 100\% | 100\% |  |  | 100\% | 95\% |  | 100\% |  | 100\% |  | 5\% |  |  |  |  |  | \% | 100\% | 100\% |  |
|  | 100\% | 98\% |  |  |  |  |  |  |  | 100\% |  |  |  | 95\% | \% | - |  |  |  |  |  |  |  |  |  | \% |  | 100\% |  |
|  | +190\% | 0\% | 500\% | 10\%\% | 100\% | 97\% | $\xrightarrow{\text { 100\% }}$ |  | 100\% |  |  | 100\% | 10\%\% |  |  |  | ${ }^{1000 \%}$ |  | 100\% |  | 100\% |  | 100\% | 100\% | 95\% |  |  | 100\% |  |
| $11.1{ }^{16340000}$ Commeneement (Gratuation) | 100\% |  |  | 100\% | 100\% | 100\% | 100\% |  | 100\% |  |  |  | 100\% | 100\% | 100\% | 100\% |  | 100\% | 100\% | 100\% | 100\% |  | 100\% |  | 100\% | 100\% |  |  | 100\% |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 16500000 Administative and Support Saft Serices Control |  | 77\% |  |  |  |  |  |  |  | \% |  |  |  |  | 0\% |  |  |  |  | 100\% | \% |  | \% | 100\% | 0\% |  |  | 93\% |  |
|  |  |  |  |  |  |  |  |  |  | \% |  |  |  |  |  |  |  |  |  | 100\% | 0\% |  | \% |  |  |  |  | 0\% | $21 \%$ |
|  |  | 77\% |  |  |  |  |  |  |  |  |  |  |  |  | 0\% |  |  |  |  |  |  |  |  | 100\% | \% |  |  | 100\% |  |
|  | 100\% | 25\% | 83\% | 85\% | 33\% | 85\% | 100\% | 44\% | 100\% | \% | 0\% | 00\% | 64\% | 50\% | 0\% | 972 | 100\% | 00\% | 97\% | 72\% | 58\% | 689 | 11\% | 63\% | 51\% | 40\% | 50\% | 45\% |  |
|  | 100\% | (11\% | 100\% | 80\% |  | $79 \%$ | 100\% | - | 100\% | 0\% |  | 100\% | $24 \%$ | (9\% | 0\% | 96\% | 100\% | 100\% | 95\% | ${ }_{490 \%}$ | 24\% | 50\% | 11\% | 13\% | 36\% | \%\% | 0\% | 52\% | $41 \%$ |
|  | 100\% | 54\% | 51\% |  | 100\% | 100\% | 100\% |  |  | \% | 0\% | 100\% | 100\% | 100\% |  | 100\% | 100\% | 100\% | 100\% | 100\% | 100\% | - 100\% |  | 100\% | 100\% | 100\% | 100\% | 0\% | ${ }_{844^{6}}$ |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| foral | 41\% | 5\%\% | 688 | 61\% | 4\% | 47\% | 74\% | 59\% | 59\% | 53\% | 46\% | 53\% | 59\% | 60\% | 59\% | $71 \%$ | $61 \%$ | 52\% | $67 \%$ | 61\% | 59\% | 57\% | $20 \%$ | 688 | 49\%\% | $44 \%$ | $75 \%$ | $54 \%$ | $56 \%$ |

## 2018-19 FCS ADMINISTRATIVE COST \% OVER COST ANALYSIS TOTAL EXPENDITURES EXCLUDING TRANSFERS



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