## THE FLORIDA COLLEGE SYSTEM

 2019-2020ADMINISTRATIVE COST REPORT SUMMARY ANALYTICS


## HE FLORIDA COLLEGE SYSTEM



| Colleg | Easten 5 | Broward | College of | Chipolac | Daylona | Floridas | Forida sf | St The colle | Gutr cosf | Fllsboro | Indian Riv | Forida 9 | Lakesum | State coil | and Mimi ${ }^{\text {a }}$ | North Fo | Northwes | Palm Bea | Pascordid | Pensacol | Polk Stat | St. Jons | st. Peeesf | Santa Fe | Seminole | South Fod | Talahass | Vaiencia |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
| 1 I600000 Institutiona Support Control(Administrative) |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 16100000 \|Execeutive Man azement Control |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  | ${ }_{\text {Yes }}$ | ${ }_{\text {Parial }}$ |  | ${ }_{\text {Yes }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{\text {Yes }}$ |
|  | Yes | Partial | ${ }_{\text {Yes }}^{\text {Yes }}$ | Yes | Yes | Yes | ${ }_{\text {Yes }}$ |  | Yes | No | Yes | Yes | Yes | Partial | Yes | Yes | ${ }_{\text {Yes }}$ | ${ }_{\text {Yes }}$ | Yes | ${ }_{\text {yes }}$ | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes |
| 116113000 Asisisant tote Peresident |  | Partial | yes |  | Yes | No |  |  |  |  | Yes |  |  |  |  | Yes |  |  | No | yes |  |  | Yes |  | Yes |  |  |  | Yes |
| 16114000 Executive Vice PresidentNice Pesisidents) |  | Partian |  |  | Yes | Yes | Yes |  | Yes | Yes |  | Partial | Partial | Partial | Parial |  | Yes | Yes |  | yes |  | Yes | Patial | Partial | Yes | Yes | Parial | Yes |  |
| 161155000 Chief Campus Administrators in Mutit.Campus Coleges | No | Partial | no |  |  |  | No |  |  | No |  |  | No | Partial |  |  |  |  | No |  | № | No |  | № |  |  |  | No |  |
| 161160000 Equal $A$ Cceses, Equal Opportunit, Equal Employment Officer |  |  |  |  | Yes |  |  |  |  | Yes |  |  |  | Partial | Yes |  | № |  |  |  | Yes |  |  | № | Yes |  |  |  | Yes |
| 16117000 Internal Auditing |  |  |  |  |  | № |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |  |
| 16120000 Educational Planning and Develoloment |  |  |  | Yes | No |  | No |  | № |  |  |  |  | No | Yes | Yes |  |  |  |  |  |  |  |  | No |  |  |  |  |
|  | № | ${ }^{\text {Partial }}$ | no |  | № |  | № | № |  | ${ }_{\text {Yes }}$ | Yes | Partial | No | No | No | № | Yes | No | No | yes | No | No | № | № | № | № | No | No | No |
|  | Yes | ${ }^{\text {Parial }}$ | yes |  | Yes | Yes | Yes |  | Yes | Yes |  | Yes | Yes | Yes | Yes | Yes | Yes | № | ${ }_{\text {Yes }}$ | yes |  | Yes | Yes | Yes | Yes | Yes | № | Yes | Yes |
|  |  |  |  |  |  |  |  |  |  |  |  | Yes | № | No | Yes |  |  |  |  |  |  |  |  | № |  |  | № |  |  |
| 16141000 Fraculy Senaes |  |  |  |  |  |  |  |  |  |  |  |  |  | No |  |  |  |  |  |  |  |  | № |  |  |  |  | № | No |
| 121423000 Pianning Commitees |  |  |  |  |  |  |  |  |  |  |  |  |  | No |  |  |  |  |  | yes |  |  |  |  |  | Yes |  |  |  |
| 12143000 Aaministrative Councis |  |  |  |  |  |  | № |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  |  |  | Parial |  |  |  |  | Parial |  |  |  | Yes | Parial |  | Parial |  |  |  |  |  |
| 16211000 Business officer (Financial utuies) | ${ }_{\text {Yes }}$ | Partial |  |  | Yes |  |  | Yes |  |  |  |  |  |  |  | Yes |  |  | Yes |  |  |  |  |  |  | ves |  |  | Yes |
| 16212000 Comptroler | Yes |  |  |  |  | Partial |  |  | Yes | Yes | Yes | Partial |  | Yes | Yes |  |  | Partial |  | partial |  |  | Yes |  | Yes |  |  | Yes | Yes |
| 16213000 Sudget Administration and Control | Yes | Partial |  |  | Yes | Yes |  |  | Yes |  | Yes |  |  |  | Parial |  |  | Yes |  |  |  |  | Yes |  | Yes |  | Yes | Yes |  |
| 16220000 frimancial Oeerations |  |  | yes | Partial |  |  | Partial | Partial | Yes | Parial | Partial | Partial | Partial |  | Yes | Yes | Partial |  | Parial |  | Partial |  |  |  | Parial |  | Yes |  | Parial |
| (1232000 Payrolopeation | ${ }_{\text {Yes }}$ | Partial |  |  | Yes | Yes |  |  |  |  | Yes | Parial | Yes |  | ${ }_{\text {Yes }}$ |  |  | ${ }_{\text {Yes }}$ | Yes | yes |  |  | ${ }_{\text {Yes }}$ |  |  |  |  |  |  |
|  | No | Partial |  |  | Partial |  | No |  | Yes |  | No | No ${ }^{\text {No }}$ |  | Partial | No |  |  | № | № | no |  |  | ${ }_{\text {Yes }}^{\text {Partial }}$ |  | N No | № | No | No | $\frac{\text { No }}{\text { No }}$ |
| ${ }^{16224000}$ Disisursement | Yes | Partial |  |  | Yes |  |  |  | Yes |  | Yes |  |  |  | Yes |  |  |  |  |  |  |  |  |  | Yes |  |  |  |  |
| 1625000 Accounting | Partial | Partial |  |  | Partial |  |  |  |  |  | Yes |  |  |  | Parial |  |  | Yes |  |  |  |  | Patial |  | Yes |  |  |  |  |
| 163000 ${ }^{\text {In }}$ IVsestment Maragement |  |  |  |  |  | Yes |  |  |  |  |  |  |  |  | Yes |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |
|  |  | Yes |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | No |  |
| 162200000 Grants and Contracts financil Management |  |  | no |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | No |  | No |
| 11241000 Grant Management | No |  |  |  |  |  |  | № |  | Yes | No | № | No |  |  |  | No | No |  |  | No |  | Partial |  | № |  |  | , | No |
|  | Yes | Parrial |  |  |  |  |  |  | Yes |  |  |  |  |  | № |  |  |  |  |  |  |  |  |  |  |  |  | No |  |
| $\mid 16330000{ }^{\text {Aadministrative Oataterelecommunication Senices }}$ |  | № | no | Parial | № |  |  | № | № | № |  |  | № |  | № | № |  |  | № | no | No | Paria |  |  | № | № | № | № |  |
|  | № |  |  |  | № | Parial | No | № | № | Parial | № | Partial |  | Partial | № |  | № | Yes | № | no | No |  | Yes | Partial | No | No |  |  | No |
| 寿 16310200 Telecommuniations | No |  |  |  | $\frac{\text { Yes }}{\text { No }}$ |  |  |  |  | No |  |  |  | Partial | $\frac{\text { No }}{\text { No }}$ |  |  | $\frac{\text { No }}{\text { No }}$ |  | no |  |  | Yes | Partial |  | $\stackrel{\text { No }}{\text { No }}$ |  |  | No |
| 163230000 Human Resources | Yes | Partial | Parial | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Parial | Yes | Yes | Partial | Yes | Ves | Yes | Yes | Yes | yes | Yes | Yes | Yes | Partial | Partial | Yes | Yes | Ves |  |
|  |  |  |  | Patial |  |  |  |  |  |  |  |  |  |  | Yes |  | № |  |  |  | No |  |  |  |  |  |  |  | Yes |
|  | Yes | Partial | yes |  | Yes | Yes | Yes |  | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | Yes | yes | Parial |  | Yes | Yes | Yes | Yes | Yes | Ves | ${ }^{\text {Yes }}$ |
|  |  | Partial |  |  | Yes |  |  |  | Yes | № |  |  |  |  |  |  |  | Yes |  | yes |  | № | Yes |  | № |  |  |  |  |
| cele |  | Partial |  |  |  |  | № |  |  |  |  |  |  | Ves |  |  |  |  |  | yes |  |  | Yes |  | № |  |  |  | Yes |
| 16335500 Property Mangeemett |  |  |  | Partial | Yes | Yes |  |  |  | No |  |  |  | Yes | Yes |  |  | Yes |  |  |  |  | Yes |  |  |  |  | Yes | Yes |
| 163306000 | No | Partial | no | № | Yes |  | No |  | № | № | № | № | № | Partial | No | № |  |  | № | yes |  |  | Yes | № |  | No | No | No | No |
|  | No |  | no | No |  | No | № | ${ }^{\text {No }}$ | № | No | № |  | No |  | No | No |  |  | No | no | № |  |  | № |  | № | № |  | No |
|  | № |  | no | No | $\stackrel{\text { Yes }}{\text { No }}$ |  |  | Yes |  |  | No |  | No | Partial | No |  | ${ }_{\text {Parial }}$ |  | № | no |  | № | $\xrightarrow{\text { Partial }}$ Yes |  |  |  |  | No |  |
|  |  |  |  |  |  |  |  |  |  | No |  |  | No | - | No |  |  |  |  | - |  |  |  |  |  |  |  |  | No |
|  | № | № | no | № |  |  | ${ }_{\text {Yos }}$ | Pantial | No | No |  |  | No | ${ }^{\text {Paraital }}$ | Yes |  |  | No | no | pantal |  |  |  | Yes | No | Yes | No | No | No |
| 136322000 Ofgainazaional Membeships | No |  | Parial | Yes | No |  | No |  | Yes |  | Yes |  | Yes | Yes | Yes | No | No | No | Yes | yes | Yes |  | Yes | Yes | Yes |  | No | Yes | Yes |
|  | No | Yes | no | No | No | $\frac{\text { Parial }}{\text { No }}$ | $\frac{\text { No }}{\text { No }}$ |  |  |  |  | No | $\xrightarrow{\text { No }}$ No | ${ }^{\text {Parial }}$ | ${ }_{\text {No }}^{\text {No }}$ | № | № | No | No |  | $\frac{\text { No }}{\text { No }}$ |  | N ${ }_{\text {No }}^{\text {No }}$ | No | ${ }_{\text {Parial }}^{\text {No }}$ | No |  | No | No |
| Sta0ooo Uunasigred |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| $1{ }^{1550000}$ U Unassined |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  |  |  |  |  |  |  |  | Ves |  |  |  |  |  |  |  |  |  | no | Yes |  | Yes |  |  |  | № | Yes | Yes |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | Yes |  |  |  |  |
| 1 163000 Training histutes, etct |  | Parrial |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | № |  |  |  | No | No |
| $11607100000^{\text {AUumi Realations }}$ |  |  |  | No | Yes |  |  |  |  |  |  |  |  |  |  |  |  |  | № | no |  | Partial | № |  |  |  |  | Yes |  |
|  | ${ }^{\text {No }}$ | Partial | Partial | Partial | Yes | № | № | № | No | Yes |  | No | Partial | Partial | Yes | No | No | № | Parial | partial | Partial | Partial | Partial | Partial | Partial | Yes | Partial | Partial | Parta |
|  | No | Partial | Pantial |  | No | № | № |  |  | Yes |  | № | № | № |  | № | № | № | No | no | No | No |  | No | № | No | No | Yes | No |
| 18600000 |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |


| COLLEGE | - |  |  | Chipolac | Daylona | Forida s | Forid 5 | Florida | Gutit cos |  | Indian हiv | Forida 6 |  |  | Miami $\mathrm{Pa}^{\text {a }}$ |  |  |  | Pasco-He |  |  |  |  | Santa Fe | Seminote | South eld |  | Vaiencia |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | 43\% | $34 \%$ | 16\% | \% | $18 \%$ | 15\% | 58\% | 23\% | 17\% | ${ }^{45 \%}$ | 0\% | 23\% | $48 \%$ | 63\% | $49 \%$ | $48 \%$ | $2 \%$ | 34\% | 6\%8 | 0\% | 39\% | 39\% | 30\% | $47 \%$ | $22 \%$ | 16\% | 68\% | 44\% |  |
| ${ }^{16110000}$ [collegeVWide Mangeement |  |  |  |  |  |  |  |  | 44\% |  | 0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 161111000 District Baad of Trustees |  |  | ${ }^{\circ} \mathrm{\%}$ | \% | \% ${ }^{\circ}$ | \% | \%\% | 20\% |  | $0 \%$ | \% | \%\% | \% | \% | \% | \%\% | \%\% | \%\% | \%\% | \%\% | \%\% | \% | \% | $\bigcirc$ | 0\% | 0 | \%\% | \%\% |  |
| 16112000 President | 0\% | 59\%\% | \% | \% | 0\% | \% | \% |  | 0\% | 0\% | 0\% | \%\% | \% | 22\% | \% | 0 | 0\% | 0\% | 0\% | 0\% | \% | 0\% | 0\% | 0\% | 0\% | $0 \%$ | 0\% | 0\% |  |
|  |  | - 3 | \% |  | \% | -100\% |  |  |  |  | 0\% | ${ }_{40}$ |  | 75\% |  | \%\% |  |  | 100\% | \% 0 |  |  | 19\% |  | 0\% 0 |  | 95\% |  |  |
| 1 16114000 Executiv Vice President/Vice Pesesidents | 100\% | 24\% | 100\% |  |  |  | 100\% |  | \% | 100\% |  | 40\% | ${ }^{\text {100\% }}$ | 90\% |  |  |  |  | 100\% |  |  | 100\% |  |  |  |  |  | 100\% |  |
| (16116000 |  |  |  |  | \% |  |  |  |  | (100\% |  |  |  | - $50 \%$ | 0\% |  | 100\% |  |  |  | 0\% |  |  | ${ }^{1000 \%}$ | 0\% |  |  |  | 88\% |
| 161717000 |  |  |  |  |  | 100\% |  |  |  |  |  |  |  | 0\% |  |  |  |  |  |  |  |  |  |  |  |  |  | \%\% |  |
| 16120000 Educational Panning and development |  |  |  | \% | ${ }^{100 \%}$ |  | 100\% |  | 100\% |  |  |  |  | 100\% |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  |
|  | 100\% | 20\% | 100\% |  | 100\% | $100 \%$ | 100\% | 100\% |  |  |  | ${ }^{24 \%}$ | ${ }^{100 \% \%}$ | 100\% | ${ }^{100 \%}$ | 100\% |  | 100\% | ${ }^{100 \%}$ | \% | 100\% |  | 100\% | 100\% | 100\% | 100\% |  |  |  |
| 1613130000 Lezalserices | 0\% | ${ }^{11 \%}$ | $0 \%$ |  | \% | 0\% | \% |  | 0\% | \% |  | \%\% | $0 \%$ | \% |  | 0\% | 0\% | 100\% | 0\% | $0 \%$ |  | $0 \%$ | \% |  | 0\% | $0 \%$ | 100\% | 0\% | 10\% |
| 1161400000 College Wide Planning and Management Committees, Councior or Task Forces |  |  |  |  |  |  |  |  |  |  |  | \% | 100\% | 100\% | 0\% |  |  |  |  |  |  |  |  | 100\%2 |  |  | 100\% |  |  |
| 161414000 Faculty Senates |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  | 100\% |  |
| ${ }^{16142200}$ Planning Commitees |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  |  | 100\% |  |  |  |  |  |  |  |  |  |
| $16200000 \mid$ Fissal Opeerations Sontrol | 27\% | 41\% | 18\% | 20\% | $24 \%$ | 32\% | 32\%\% | 34\% | \%\% | \% | 34\% | 63\% | 16\% | 25\% | 53\% | 0\% | 36\% | 52\% | 35\% | ${ }^{32 \%}$ | 24\% | 52\% | 31\% | ${ }_{56 \%}$ | 53\% | ${ }^{3}$ | 27\% | 55\% |  |
| ${ }^{102210000}{ }^{\text {Piscal Control }}$ |  |  |  |  |  |  |  |  |  |  |  | ${ }^{92 \%}$ |  |  |  |  | 22\% |  |  |  | 0\% | 52\% |  | 56\% |  |  |  |  | $47 \%$ |
|  |  | 43\% |  |  | \% | $43 \%$ |  | $0 \%$ |  | \% | 0\% | 25\% |  | \% |  |  |  | 55\% |  | 2\% |  |  |  |  | \% |  |  |  |  |
| 12123000 Eudget Administratio and Control | 0\% | $45 \%$ |  |  | 0\% | 0\% |  |  | \% |  | 0\% |  |  |  | 59\% |  |  | 0\% |  |  |  |  | \%\% |  | 0\% |  |  | 0\% |  |
| ${ }^{16220000}$ frimancial Operations |  |  | 0 | 20\% |  |  | 32\% | $22 \%$ | 0\% | ${ }_{-7}$ | 18\% | 25\% | 15\% |  |  | 0\% | 14\% |  | 22\% |  | 22\% |  |  |  | 97\% |  | 0\% |  |  |
|  |  | ${ }_{464}{ }_{46}$ |  |  |  | 0 |  |  |  |  | -10\%\% |  | $0 \%$ |  | ${ }^{0} 0$ |  |  | -100\% | 100\% | -100\% |  |  | \%\% |  | -10\%\% |  |  | 100\% | $\xrightarrow{833^{\circ}}$ |
|  | 100\% | $46 \%$ |  |  | 99\% |  | 100\% |  |  |  | ${ }^{100 \%}$ | 100\% |  |  |  |  |  |  |  |  |  |  | 72\% |  | 100\% | 100\% | 100\% | 100\% |  |
|  | 0\% | 74\% |  |  |  |  |  |  | \% |  | \%\% |  |  |  |  |  |  |  |  |  |  |  |  |  | $0 \%$ |  |  |  |  |
|  | 42\% | 32\% |  |  | 26\% |  |  |  |  |  |  |  |  |  |  |  |  | 0\% |  |  |  |  | 49\%\% |  |  |  |  |  |  |
| ${ }^{16231000}$ ( Cash flow Mangeement |  | 0\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 1008 | $41 \%$ |
| 126323000 Endownent Mangement |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  |  | ${ }^{100 \%}$ |  |  | 100\% |  | 100\% |  | \% | 100\% | 100\% | 100\% |  |  |  | 100\% | 100\% |  |  | 100\% |  | 69\% |  | 100\% |  | 100 | 100\% |  |
| 16242000 (Grants Accounting | 0\% | 100\% |  |  |  |  |  |  | \% |  | 100\% |  |  |  | 100\% |  |  | 100\% |  |  |  |  |  |  | 0\% |  |  | 100\% |  |
|  | 86\% | 87\% | OO | 94\% | 63\% | 54\% | 80\% | 81\% | 81\% | 80\% | 70\% | 31\% | \% | 85\% | 79\% | 66\% | ${ }^{\text {67, }}$ | 44\% | 77\% | 85\% | 80\% | 67\% | 28\% | 80\%2 | 70\% | 68\% |  | 56\% |  |
|  | 100\% | 100\% | 100\% | 90\% | 100\% 10 | 75\% | 100\% | $\xrightarrow{1000 \%} 1$ | $\xrightarrow{\text { 100\% }} 1$ | ${ }^{100 \%}$ | 100\% |  | 100\% |  | ${ }^{100 \%}$ | 100\% | $\stackrel{\text { 70\% }}{100 \%}$ |  | ${ }^{1000 \%}$ | ${ }^{100 \%}$ | ${ }^{\text {100\% }} 10$ |  |  | $\underset{\text { 95\% }}{\text { 95\% }}$ | ${ }^{100 \%}$ | ${ }^{100 \%}$ | 100\% | 100\% |  |
| 16312200 Telecommun |  |  |  |  |  |  |  |  |  |  |  | $100 \%$ |  | 95\% |  |  |  | 100\% |  |  |  |  |  |  | 100\% | 100 |  |  |  |
|  |  |  |  |  | 100\% |  |  |  |  | 100\% |  |  |  |  | 100\% |  |  | 100\% |  | 100\% |  |  | \% $\%$ | ${ }_{95}^{95}$ |  | 100\% |  |  |  |
|  |  | $52 \%$ | $45 \%$ | -100\% |  |  | $0 \%$ |  |  |  |  |  | 100\% | 50\% | 0\% |  | 100\% |  |  |  | 100\% |  | \% |  |  |  |  |  | 9\%\% |
| 116380100 Purchasing | \% | 58\% | \% |  |  | 0\% | \% |  |  |  | 0 | , | 100\% | 50\% | 0 | - | 0 |  | 0 |  | 100\% |  |  | - |  | 0\% |  | $0 \%$ |  |
| $16330200{ }^{\text {Receceving }}$ |  | 98\% |  |  | 0\% |  |  |  | 0\% | 100\% |  |  |  |  |  |  |  | \% |  | \% |  | 100\% | $0 \%$ |  | 100\% |  |  |  |  |
|  |  | 99\% |  |  |  |  | 100\% |  |  |  |  |  |  | \% |  |  |  |  |  | \%\% |  |  | \% |  | 100\% |  |  |  |  |
| 16335500 Property Mangement |  |  |  | 90\% | \%\% | 0\% |  |  |  | 100\% |  |  |  | 0\% | 0\% |  |  | 0\% |  |  |  |  | 0\% |  |  |  |  | 0\% |  |
| 118380600 O Mail and Distribution |  | 92\% | 100\% | 100\% | 0\% |  | 100\% |  | 100\% |  | 100\% | 100\% | 100\% | 95\% |  | 100\% |  |  | 100\% |  |  |  | \% | 100\% |  | 100\% |  | 100\% |  |
|  |  |  | $\xrightarrow{100 \%}$ | $\xrightarrow{100 \%}$ |  | 100\% | 100\% | $\stackrel{\text { 100\% }}{102}$ | 100\% | $\xrightarrow{100 \%} 1$ | 100\% |  | ${ }^{100 \%}$ |  | ${ }^{100 \%}$ | ${ }^{100 \%}$ |  |  | ${ }^{100 \%}$ | ${ }^{100 \%}$ | 100\% |  | \% | $100 \%$ |  | $100 \%$ | 100\% |  |  |
|  | 100\% |  | 100\% | 100\% | 100\% |  |  |  |  |  | 100\% |  | ${ }^{100 \% \%}$ | ${ }^{95 \%}$ |  |  | ${ }^{100 \%}$ |  |  | ${ }^{100 \%}$ |  | 100 | \%\% |  |  |  |  | 1008 |  |
|  |  |  |  |  |  |  |  |  |  | ${ }^{100 \%}$ |  |  |  |  | ${ }^{100 \%}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  | 100\% | 100\% |  |  |  |  |  |  |  | ${ }^{\text {100\%\% }}$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| 1 16342000 0 Orgainational Memberships | 100\% |  | 50\% |  | 100\% |  | 100\% |  |  |  | \% |  | 0\% | 32\% | 0\% | 100\% | 100\% | 100\% | 0\% | 0\% | 0\% |  | 0\% | \%\% | 0\% |  | 100\% | 0\% | 59\% |
|  | 100\% | \% | 100\% | 100\% |  | 98\% |  |  |  |  |  | ${ }^{100 \%}$ |  |  |  |  | 100\% |  |  |  |  |  | ${ }^{100 \%}$ | 100\% |  |  |  | 100\% |  |
|  | 100\% |  |  | 100\% | 100\% |  | 100\% |  |  |  |  |  | 100\% |  | 100\% | 100\% |  | 100\% | 100\% | 100\% | 100\% |  | 100\% |  | 100\% | 100\% |  |  |  |
| 16550000 Unasigined |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
|  |  | $78 \%$ |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | ${ }^{100 \%}$ | \% |  | \% | 100\% | \% |  | (100\% | \% ${ }^{\text {\% }}$ |  |
|  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 0\% |  |  |  |  |
|  |  | ${ }^{788}$ | 79\% | $84{ }^{\circ}$ |  |  | 100\% |  |  |  | 100\% | 100\% |  |  |  |  |  | 100\% |  |  |  |  |  | ${ }^{\text {coice }}$ |  |  |  | -100\% |  |
| \| 167110000 | Alummi Reations |  |  |  |  |  |  |  | 100\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  | \% |  |
|  | 100\% | ${ }^{15 \%}$ | 100\% | 80\% |  | ${ }^{100 \% \%}$ | 100\% | 100\% | 100\% |  |  | ${ }^{1000 \%}$ | ${ }^{14820}$ |  | $0 \%$ | -100\% | ${ }^{100 \%}$ | ${ }^{100 \%}$ | ${ }^{\text {95\% }}$ | ${ }^{42 \%}$ | ${ }^{31 \%}$ | 50\%\% | 10\% | ${ }^{110 \%}$ | ${ }^{38 \%}$ |  | ${ }^{40 \%}$ | ${ }^{42 \%}$ |  |
|  |  |  |  |  | H00\% |  |  |  |  |  |  |  |  |  |  |  |  |  |  | 100\% |  |  |  |  | 100\% |  | 100\% | \% | 8\% |
| 1 16000000 Unassigned |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |  |
| Pral | 70\% | 58\% | $71 \%$ | 6\%\% | $46 \%$ | 45\% | 69\% | 63\% | $54 \%$ | 52\% | 50\% | $42 \%$ | $71 \%$ | 72\% | 60\% | 5\%\% | 58\% | 53\% | 689 | 62\% | 65\% | 5\%\% | 2\%\% | 66\% | 54\% | 4382 | $74 \%$ | 54\% | 58\% |



J:\Finance\Reports \& Surveys\Cost Analysis\Cost Analysis - 2019-20\Administrative Costs\2019-20 Consolidated Administrative Cost Report LEB 11.2.20ADA


J:\Finance\Reports \& Surveys\Cost Analysis\Cost Analysis - 2019-20\Administrative Costs\2019-20 Consolidated Administrative Cost Report LEB 11.2.20ADA


J:\Finance\Reports \& Surveys\Cost Analysis\Cost Analysis - 2019-20\Administrative Costs\2019-20 Consolidated Administrative Cost Report LEB 11.2.20ADA

